FOR INVESTORS

When transaction value depends on untested numbers.

Independent financial review before value is committed — and after close, when working capital, reporting or control weaknesses can erode the investment case.

Independent financial and transaction support for private equity, investors and M&A teams when deal value, working capital, transaction economics or post-deal financial control require an independent read.

Protect value. Test the controls. Act before it leaks.

Every consequential financial decision should rest on established fact — not assertion — and hold up when it is tested.

Financial facts. Defensible decisions.

THE HALD METHOD Establish the facts. Test the assumptions. Document the reasoning.

WHY

Transaction value or control is at risk.

Before signing or after close, the economics need an independent read before value leaks or governance escalates.

TYPICAL TRIGGERS

- Quality of earnings & working capital
- Leakage & completion mechanics
- Post-close control failures

WHO IT SERVES

Private equity, investors and M&A teams.

QoE concerns, working capital, leakage, earn-out mechanics, covenant pressure, post-deal control failures or disputed value drivers — for deal leads, operating partners and portfolio CFOs.

Scope boundary. Operator-grade financial review under an agreed scope. It is not a statutory audit or assurance opinion, and not investment advice, unless separately and lawfully agreed.

WHAT HALD ADDS

Operator-grade review of the economics.

Value, completion mechanics, cash conversion and the post-close control environment.

TYPICAL OUTPUTS

- Completion accounts / earn-out / W&I — financial review
- Transaction-control and leakage assessment
- 90- or 100-day control plan

WHY HALD

HALD establishes the fact base, tests assumptions and documents the reasoning so decisions can be defended under scrutiny.

- **Senior ownership.** Every mandate is led by the principal from scope to findings.
- **Regulated-market fluency.** Statutory board experience, DNB Fit & Proper credentials and 20+ unqualified audit cycles — attaching to former appointments, not to HALD Advisory.
- **Operator judgement.** Finance, risk, capital, liquidity and governance experience applied to the decision at hand.
- **Evidence discipline.** Conclusions are tied to the underlying evidence and structured for external challenge.

ABOUT THE PRINCIPAL

Aldwin Boers

FOUNDER & PRINCIPAL, HALD ADVISORY

Former statutory CFO/CRO with 25+ years in regulated financial services, including 12 years as CFO of ABN AMRO Clearing Bank. Formerly Wft-licensed and positively assessed by DNB for those appointments.

Former statutory appointments only. Not HALD client work. Not the regulatory status of HALD Advisory.

ABOUT THE PRINCIPAL ↗ LINKEDIN ↗

WHERE HALD HELPS

BEFORE SIGNING

Test the economics

Independent read of value, working capital and completion mechanics before commitment.

AT COMPLETION

Protect the price

Completion accounts, earn-out and warranty & indemnity mechanics tested before value moves.

AFTER CLOSE

Hold the value

Leakage, reporting reliability and control gaps assessed, with a prioritised control plan.

SELECTED MATTER

VIEW SELECTED MATTERS ↗

TRANSACTION · POST-ACQUISITION

Post-acquisition control review

Tested working capital, reporting reliability, liquidity visibility and control gaps.

OUTCOME

A prioritised 90-day plan that restored reporting confidence and protected the investment case.

READ HALD SIGNALS ↗ Independent interpretation of developments relevant to disputes, transactions and board decisions.

HOW AN ENGAGEMENT STARTS

Email to connect → Independence check → Scope & secure intake → Decision-ready findings

No privileged or highly confidential information is needed initially.

OPTIONAL STRUCTURED REVIEW

Rapid Case Assessment

Focused. Fixed-fee. Decision-ready.

A defined transaction or investment-committee question tested before commitment. Scope, document set, deliverables, timetable and fee are agreed in writing.

FINANCIAL FACTS · MODEL LOGIC · EXPOSURE RANGE · DECISION OPTIONS

EXPLORE THE RAPID CASE ASSESSMENT ↗

Bring the decision. HALD will test the numbers.

EMAIL TO CONNECT

info@haldadvisory.com

Schedule an introductory call or outline the issue in writing.

CALL

+31 20 550 0008

For a direct initial conversation.

OPTIONAL RAPID CASE ASSESSMENT

Explore the Rapid Case Assessment

A focused, fixed-fee option when a defined financial review is useful.